







DAY

Q3/2024

Proud to take care of your Health



หมายเหตุ

1. กรณีเสริมเตียงคิด 50 % ของราคาห้อง 2. ค่าอาหารฝรั่ง / อาหารอิสลาม (ฮาลาล)ราคา 660 บาท/วัน 3. ค่าอาหารผู้ป่วยเด็ก 0 – 5 ปี ราคา 360 บาท/วัน



6,000.-

2,000.-

510.-

550.-

9,060.-

โซฟายาว

🕞 🤚 กระติกน้ำร้อน

ไมโครเวฟ

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PERSONALIZED MEDICINE



วี พรีซิชั่น คลินิก (V Precision Clinic)

คลินิกการแพทย์ทางเลือกเพื่อสุขภาพ ภายใต้การดูแลของ บริษัท โรงพยาบาลวิภาวดี จำกัด (มหาชน) โดยทีมแพทย์ผู้มีประสบการณ์ และบุคลากรที่เอาใจใส่ในทุกขั้นตอน มาพร้อมนวัตกรรมใหม่ ในการดูแลสุขภาพแบบเฉพาะบุคคล (Personalized)



LINE ID: @VPrecision 🕓 096-964-6465 🌐 www.vprecision.co.th



<u>โปรแกรมตรวจสุขภาพเชิงลึก</u>



රිග්රි | | | | | | |





Sleep Profile Test ตรวจหาสาเหตุของการนอนไม่หลับ

OTO Test ตรวจคัดกรองมะเร็งในกระแสเลือด Hormone Packake ตรวจระดับฮอร์โมนเพศชาย - หญิง

NKTest ตรวจระดับภูมิต้านทานต่อเนื้อร้าย Personalized Oheek Up ตรวจสุขภาพเฉพาะบุคคล



LINE ID: @VPrecision 🕓 096-964-6465 🌐 www.vprecision.co.th

โปรแกรม อิตามิน เฉพาะบุคคล **Personalized Vitamin Program**

บริการที่แนะนำ



วิตามินเสริมภูมิคุ้มกัน



วิตามินล้างสารพิษ



วิตามินต้านอนุมูลอิสระ



วิตามินลดอาการอ่อนเพลีย



วิตามินเพิ่มพลังงานให้เซลล์



วิตามินบำรุงผิว



ကို

วิตามินบำรุงสมอง



วิตามินบำรุงอวัยวะ เช่น ตับ ไต



INE ID: @VPrecision 🕓 096–964–6465 🌐 www.vprecision.co.th

โปรแกรมดูแลสุขภาพด้อย **Advanced Medicine**



บริการที่แนะนำ

Fibro Scan



ตรวจภาวะไขมันพอกตับ ตับแข็ง



Hyperbarile Oxygen Therapy บำบัดความผิดปกติงองร่างกายด้วยออกซิเจน







Weber Leser Therapy บำบัดด้วยแสงเลเซอร์จากเยอรมิน



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O1 BUSINESS OVERVIEW

O2 Q3/2024 OVERVIEW

03 FINANCIAL PERFORMANCE

04 FORWARD OUTLOOK & ESG

COMPANY OVERVIEW



MAJOR SHAREHOLDERS

(Information as of 29 April 2024)

Total Shareholders Shares in Minor Shareholders (% Free float) Top 10 Shareholders VIRIYAMETTAKUL FAMILY	11,645 29.01% % Shareholding
Top 10 Shareholders	
•	% Shareholdina
ΙΡΙΥΔΛΛΕΤΤΔΚΙ Η ΕΔΛΛΙΙΥ	J
	27.49%
=&\$ 79 COMPANY LIMITED	15.35%
SYNPHAET HOSPITAL PCL	8.93%
RAMKHAMHAENG HOSPITAL PCL	7.08%
CHAO PHYA HOSPITAL PCL	5.93%
VIBHARAM HOSPITAL COMPANY LIMITED	4.15%
KANJANAPITAK FAMILY	1.78%
JNACHAK FAMILY	1.38%
MR.WIROJ ONGANUNKUN	1.19%
SOUTH EAST ASIA UK (TYPE C) NOMINEES	1.18%
LIMITED	
	VIBHARAM HOSPITAL COMPANY LIMITED KANJANAPITAK FAMILY JNACHAK FAMILY WR.WIROJ ONGANUNKUN SOUTH EAST ASIA UK (TYPE C) NOMINEES

MILESTONES

1986 Establishment of the company	Vibhavadi	Total Shareholde Shares in Minor
1992 Listed in SET	SET	Тс
		VIRIYAMETTAKU
2003 JV with VIBHARAM hospital group, targeting		F&S 79 COMPA
middle-income population and Social Security Segment		SYNPHAET HOS
		RAMKHAMHAEN
2009 Establishment of PPS, starting of non-core	÷	СНАО РНҮА НС
businesses (divest in 2022)	PRINCETON	VIBHARAM HOS
		KANJANAPITAK
2011 Acquisition of CMR hospital group, largest		UNACHAK FAMI
market share in the Northern part of Thailand		MR.WIROJ ONC
	Control Andrew	SOUTH EAST AS
2014 Establishment of subsidiaries in hair transplant,		LIMITED
anti-aging & IVF businesses		

GROUP STRUCTURE (VIBHA)



			CODE	HOSPITAL	CITY	OWNERSHIP	REGISTERED BEDS	SSO	CODE	COMPANY	BUSINESS	OWNERSHIP
Parent		VIBHA		Vibhavadi	ВКК	100.00%	300	Ν				
			LANNA	Lanna	CMI	82.57%	330	Y	BDC	Beauty Design	Hair	46.25%
ies			СМН ТРҮ	Chiangmai Ram Theppanya 1&2	CMI CMI	46.54% 46.54%	220 170	N Y	VPRE	Center V Precision	transplant Anti-aging	70.00%
Subsidiaries			HARI	Hariphunchai Ram	LPN	71.59%	220	Y	MDC	Bangkok Medica Clinic	Anti-aging	34.88%
	Ĺ	CMR	PW	Maesot-ram	TAK	37.13%	100	Ν	FTV	Fertiva	IVF	83.88%
			CMH2	Chiangmai Ram 2	CMI	45.19%	-	Ν				
6			KL	Khelangnakorn-ram	LPG	11.84%	103	Ν	TBD	Thippaya	Warehouse	36.50%
ciates	WCH Chiangrai		Chiangrai Ram	CRI	23.34%	59	Ν		badin	vvarenouse	30.50%	
Associates		•	VBR	Vibharam Group		33.85%	982	Ν				
			BP	Bangpo	ВКК	28.57%	100	Ν	<u>其</u>			

Hospital Businesses

Non-hospital Businesses

GROUP STRUCTURE (VBR)

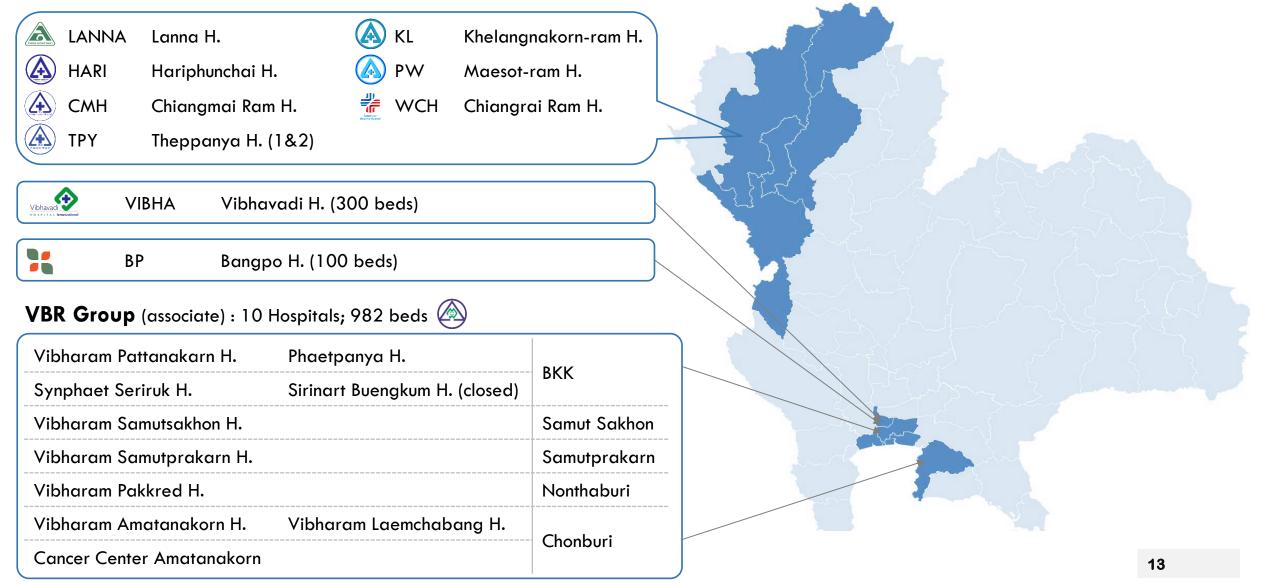


	HOSPITAL	CITY	SHAREHOLDER	OWNERSHIP	REGISTERED BEDS	SSO
HQ	Vibharam Pattanakarn	Bangkok	-	100.00%	150	Y
	Vibharam Laemchabang	Chonburi	-	100.00%	100	Y
Branch	Vibharam Samutsakhon	Sumutsakhon	-	100.00%	100	Y
	Sirinart Buengkum (closed)	Bangkok	-	100.00%	-	Ν
	Vibharam Samutprakarn	Samutprakarn	VBR	99.27%	30	Ν
	Vibharam Pakkred	Nonthaburi	VBR	88.46%	100	Y
Subsidiary	Vibharam Amatanakorn	Chonburi	VBR	75.11%	137	Y
	Phaetpanya (Songsamphan)	Bangkok	VBR	50.00%	125	Y
	Cancer Center Amatanakorn	Chonburi	Vibharam Amatanakorn	37.56%	2	Ν
Associate	Synphaet Seriruk	Bangkok	VBR	16.39%	238	Ν
				Total	982	



CMR Group (subsidiary) : 8 Hospitals / 1,202 beds

(Chiangmai, Chiang Rai, Lamphun, Lampang, Tak)

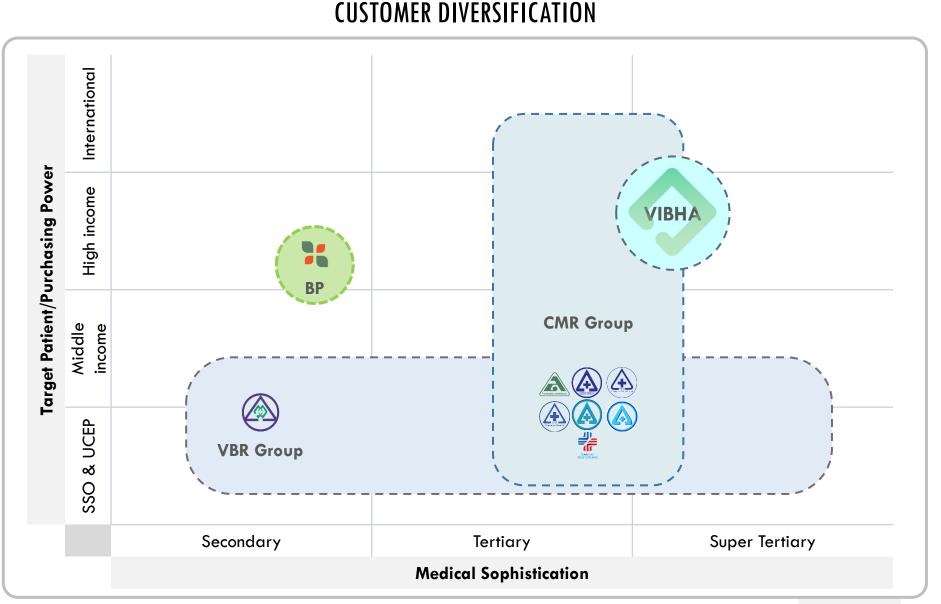


MARKET SEGMENTATION



MEDICAL OPERATIONS

- Eye and LASIK Center
- Pediatrics
- Obstetrics and Gynecology
- Orthopedic Surgery
- Respiratory System
- Gastrointestinal Center (GI)
- Surgery
- Heart Center
- Dental Center
- Hemodialysis
- Neurology
- Accident and Emergency





O1 BUSINESS OVERVIEW

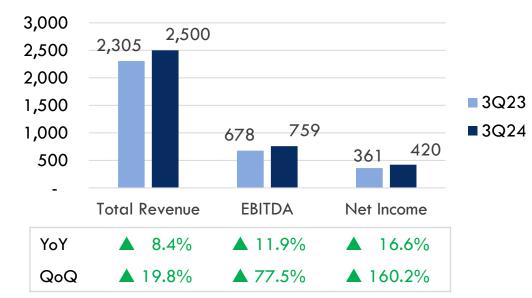
02 3Q24 OVERVIEW

O3 FINANCIAL PERFORMANCE

04 FORWARD OUTLOOK & ESG

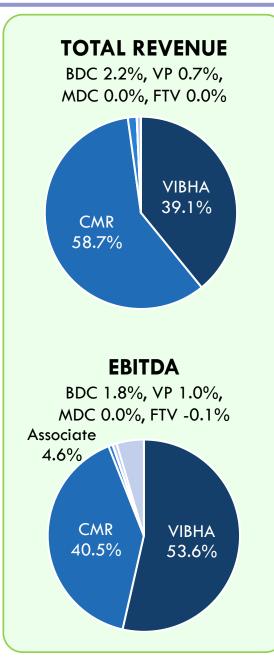
3Q24 FINANCIAL SUMMARY





Number of Patients

Caracter	т		OP)	IPD				
Group	Туре	%	C	hange	%	C	Change		
VIBHA	Gen	100	-	0.1%	100	-	5.6%		
CMR Group	All	100	+	7.4%	100	+	1.4%		
	Gen	33	+	2.4%	65	-	0.2%		
	SSO	67	+	10.1%	35	+	4.6%		
VBR Group	All	100	-	2.9%	100	-	2.9%		
	Gen	32	-	7.7%	57	+	3.4%		
	SSO	68	-	0.5%	43	-	10.2%		

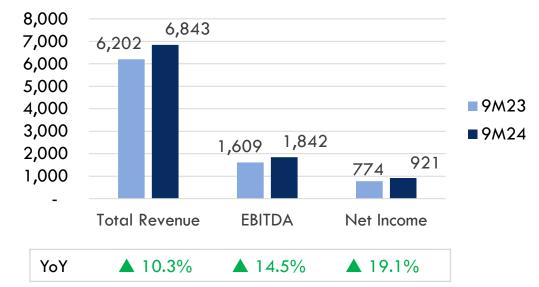


NET PROFIT

Company	% of Conso		% Change
VIBHA	62.7%	+	24.7%
CMR	27.5%	-	10.3%
BDC	0.9%	-	10.5%
MDC	0.0%	-	84.8%
FTV	-0.1%	-	100.0%
VP	0.8%	+	41.2%
Share profit from associates	8.2%	+	112.3%
VBR	8.6%	+	499.6%
ВР	1.0%	-	15.7%
TBD	-2.4%	-	2198.2%
KL	1.2%	-	24.3%
WCH	-0.2%	+	5.2%

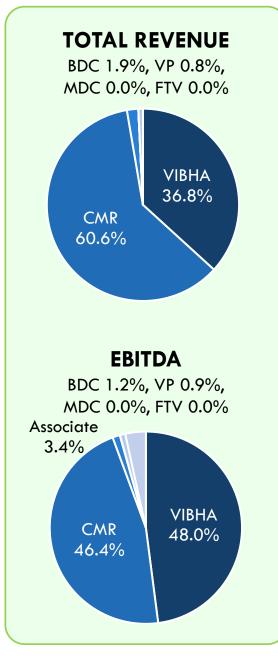
9M24 FINANCIAL SUMMARY





Number of Patients

Caracter	Τ		OPD)	IPD			
Group	Туре	%	C	nange	%	C	hange	
VIBHA	Gen	100	+	3.4%	100	-	4.2%	
CMR Group	All	100	+	6.9%	100	+	1.2%	
	Gen	33	+	3.0%	64	-	0.2%	
	SSO	67	+	8.9%	36	+	3.7%	
VBR Group	All	100	-	6.3%	100	-	8.3%	
	Gen	31	-	7.8%	55	+	4.8%	
	SSO	69	-	5.7%	45	-	20.6%	



NET PROFIT

Company	% of Conso		% Change
VIBHA	58.9%	+	38.7%
CMR	31.4%	+	11.2%
BDC	1.6%	+	174.0%
MDC	-0.0%	+	93.0%
FTV	-0.0%	-	100.0%
VP	1.3%	-	6.9%
Share profit from associates	6.8%	-	44.4%
VBR	6.8%	-	34.0%
ВР	0.9%	-	6.6%
TBD	-1.3%	-	881.8%
KL	0.7%	-	57.2%
WCH	-0.3%	+	48.5%

FINANCIAL PERFORMANCE TRENDS



Net profit	EBITDA	Net	Opero	ating income	Investme	nt income			
 Total revenue Temporary investmer 	Permanent investment income nt income	profit	EBITDA	Total Revenue	Permanent	Temporary		Extra	
3Q24		420	615	2,356	69	75			
2Q24		162	421	2,080	93	(87)			
1Q24		339	570	2,172	63	22			
4Q23		301	464	2,173	92	58			
3Q23		361	588	2,215	81	9			
2Q23		195	523	1,984	90	(167)			
1Q23		217	442	1,946	40	2			
4Q22		277	305	1,929	97	145			
3Q22		388	716	2,202	29	(35)	4	_	
2Q22		424	711	2,320	119	(139)	revenue	Moderna	HI
1Q22		527	762	2,306	89	(10)		Moc	
4Q21		746	927	2,421	177	(17)	Covid-19		
3Q21		687	961	1,929	52	(88)	Covi		
2Q21		285	391	1625	61	34			
1Q21		233	293	1,533	73	73			
(200) 300	800 1,300 1,800 2,300 2			idend + gain(loss) on L) on fair value measu			18		



O1 BUSINESS OVERVIEW

O2 3Q24 OVERVIEW

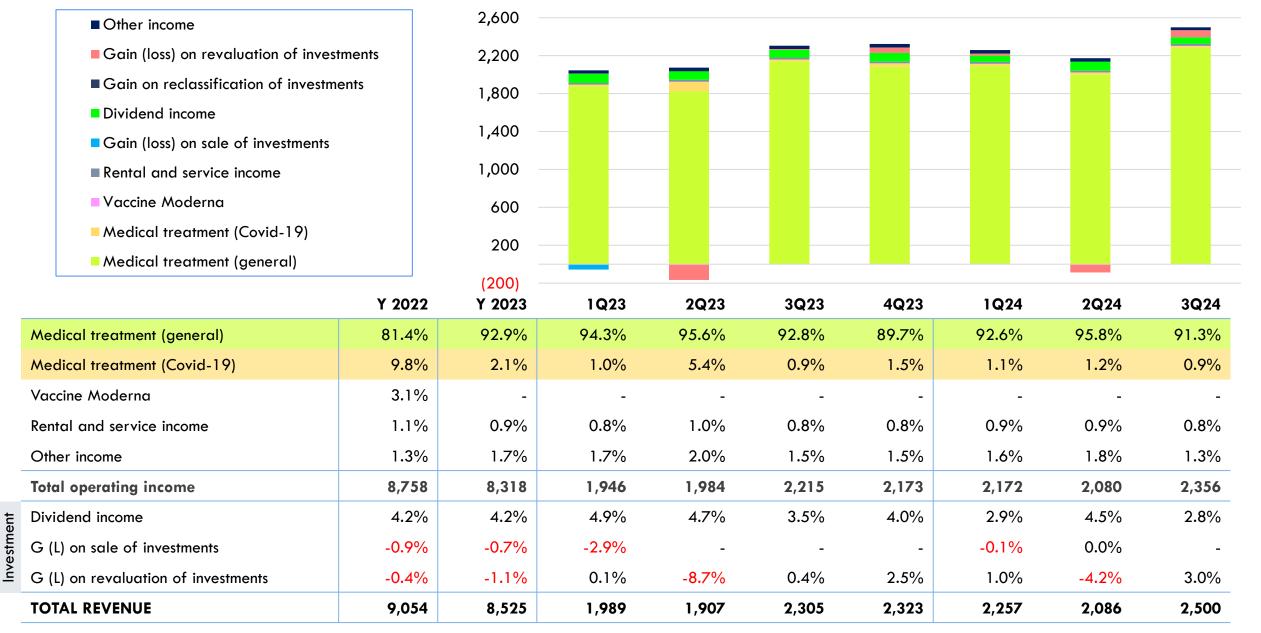
O3 FINANCIAL PERFORMANCE

04 FORWARD OUTLOOK & ESG

REVENUE COMPONENTS – CONSO [BY TYPE OF SERVICE]

(unit : million baht)

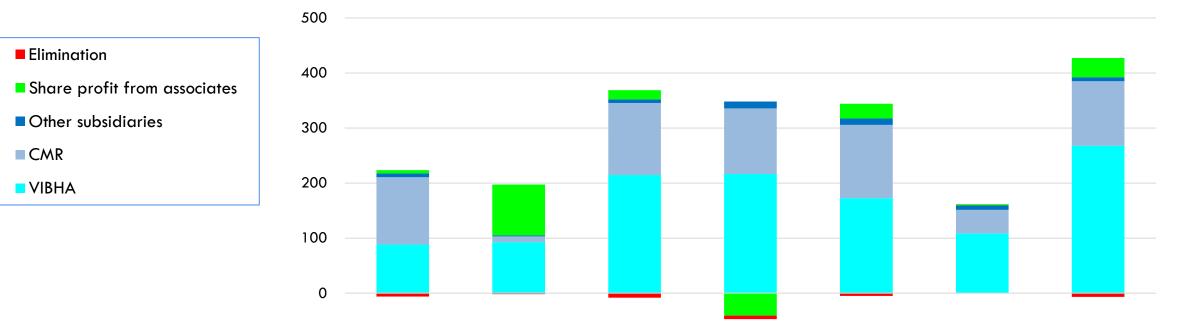




NET PROFIT COMPONENTS – CONSO [BY COMPANY]

(unit : million baht)





(100)

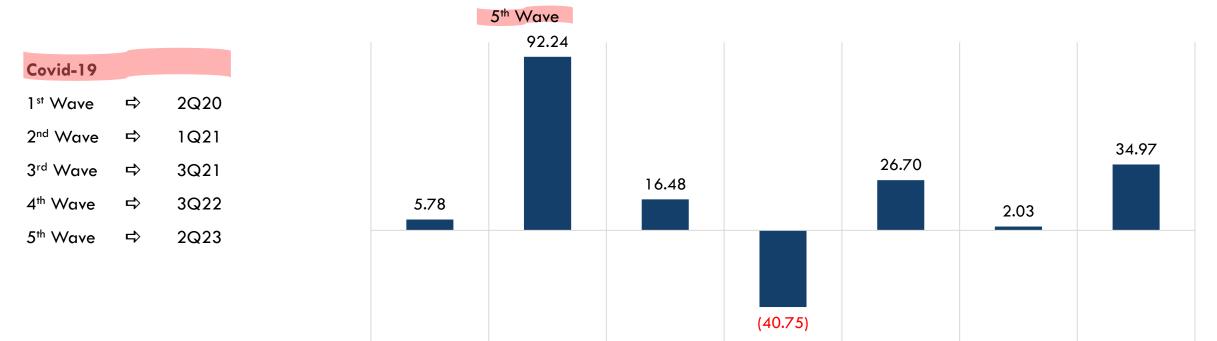
	Y 2022	Y 2023	1Q23	2Q23	3Q23	4Q23	1Q24	2Q24	3Q24
VIBHA*	781.04	612.46	88.38	92.72	214.88	216.49	172.72	108.60	267.86
CMR	648.56	382.86	122.32	10.52	130.76	119.26	133.15	42.65	117.25
Other subsidiaries	62.19	29.85	6.94	1.83	6.72	12.51	11.45	8.06	7.24
Share profit	135.71	73.74	5.78	92.24	16.48	(40.75)	26.70	2.03	34.97
Elimination*	(47.86)	(24.41)	(6.02)	(1.86)	(8.15)	(6.52)	(4.87)	0.25	(6.84)
Consolidation	1,579.63	1,074.51	217.40	195.45	360.68	300.98	339.15	161.59	420.48

*Excluded dividend income that VIBHA received from subsidiaries and associates.

SHARE PROFIT FROM ASSOCIATES

(unit : million baht)



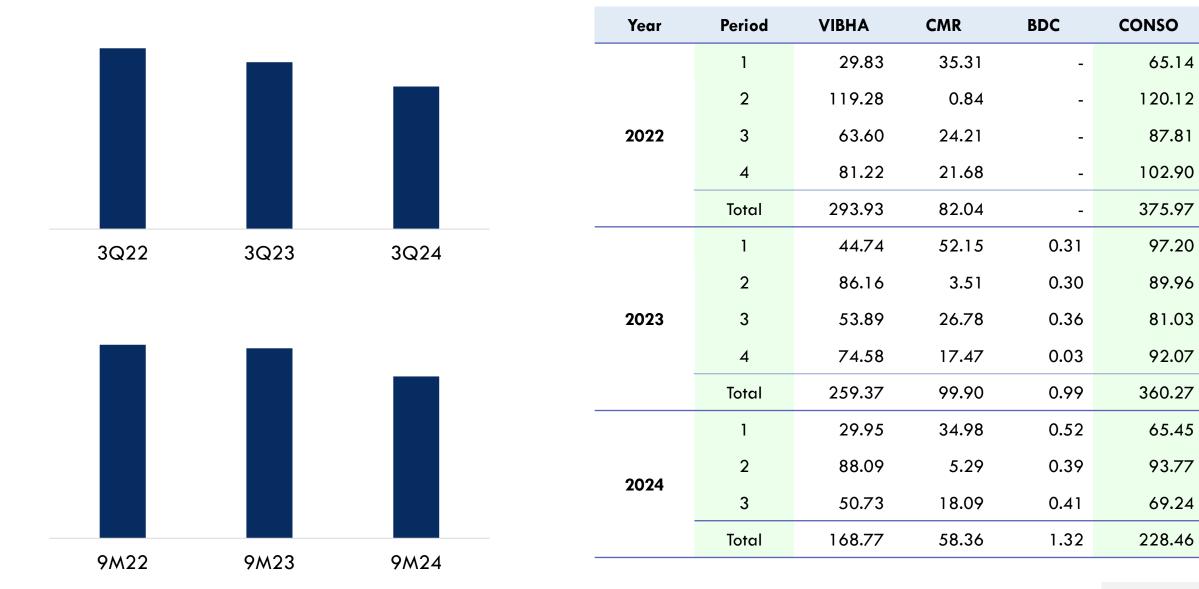


	Y2022	Y2023	1Q23	2Q23	3Q23	4Q23	1Q24	2Q24	3Q24
VBR	124.98	48.84	2.66	87.82	6.15	(47.78)	23.04	3.88	36.88
TBD	(29.53)	(2.64)	(0.95)	0.16	(0.45)	(1.40)	(1.30)	(0.57)	(10.31)
BP	22.22	12.41	0.35	3.02	5.25	3.79	2.59	1.02	4.43
KL	14.38	21.55	6.05	2.98	6.62	5.89	3.14	(1.45)	5.01
PW*	8.45	-		-	-	-	-	-	-
WCH	(4.79)	(6.42)	(2.33)	(1.73)	(1.10)	(1.26)	(0.77)	(0.85)	(1.04)

*On 21 October 2022, the status of PW was changed from associate to subsidiary.

(unit : million baht)





DIVIDEND INCOME SOURCE

(unit : million baht)



PERIOD	1Q22	2Q22	3Q22	4Q22	Y 2022	1Q23	2Q23	3Q23	4Q23	Y 2023	1Q24	2Q24	3Q24
RAM	64.32	-	40.20	40.22	144.74	96.48	-	48.24	32.16	176.88	64.44	-	32.31
SKR	-	36.77	24.51	-	61.28	-	23.74	26.72	-	50.47	-	27.28	27.39
TNH	-	-	-	16.60	16.60	-	-	-	17.44	17.44	-	-	-
всн	-	20.70	10.60	-	31.30	-	13.20	3.30	-	16.50	-	8.35	4.32
DCC	-	10.61	3.85	2.78	17.24	-	3.02	1.51	2.05	6.59	-	5.80	4.03
RICHY	-	0.38	-	-	0.38	-	0.23	-	-	0.23	-	-	-
STA	-	1.95	4.00	-	5.95	-	6.20	-	-	6.20	-	6.60	-
STGT	-	3.32	2.00	-	5.32	-	-	-	-	-	-	-	-
Synphaet	-	23.20	-	23.20	46.40	-	23.20	-	23.20	46.40	-	23.20	-
Chaophya	-	9.06	-	-	9.06	-	15.85	-	-	15.85	-	15.85	-
Innovation	-	-	-	-	-	-	0.74	-	-	0.74	-	1.11	-
Nawanakorn	-	13.29	-	-	13.29	-	-	-	-	-	-	-	-
Seriruk	-	-	-	20.00	20.00	-	-	-	17.00	17.00	-	-	-
Others	0.82	0.84	2.65	0.11	4.42	0.72	3.77	1.25	0.22	5.97	1.01	5.57	1.19
TOTAL	65.14	120.12	87.81	102.90	375.97	97.20	89.96	81.03	92.07	360.27	65.45	93.77	69.24

(unit : thousand baht)



7.20% CGH –		S. mala a l	Symbol Net amount invested during 1Q24 - 3Q24		As of 30 September 2024		Market value	Gain/(loss) from	Record		
		Symbol			Investment cost	Ownership	@22/11/24	revaluation	to		
		RAM	22,555	4.3%	2,127,141	6.29%	1,728,233	(398,908)			
			SKR	58,298	11.0%	1,107,776	14.77%	2,865,402	1,757,626	OCI	
BCH 13.60% TNH 19.50% SKR 18.62%			TNH	142,348	26.9%	1,160,007	18.42%	1,210,085	50,077		
			ВСН	144,726	27.3%	808,920	1.68%	662,020	(146,900)		
			CGH	4,570	0.9%	76,082	2.25%	60,300	(15,782)		
			DCC	154,906	29.3%	428,436	2.35%	398,598	(29,838)	P&L	
		RICHY	676	0.1%	60,771	4.15%	30,130	(30,641)			
Date	SET index	HEALTH Sector	STA	1,151	0.2%	180,126	0.43%	118,140	(61,986)		
30/12/22	1,668.66	7,204.76	Total	529,229		5,949,259		7,072,908	1,123,649		
29/09/23	29/09/23 1,471.43 7,008.97										
28/12/23	1,415.85	6,685.60	Shares divested in 3Q24 : - none					*In Q4/2024, VIBHA invested mor in BCH, RAM, SKR and TNH			
30/09/24	1,448.83	6,770.62									



				Thousand baht			Baht			
Nawan 1.93		Symbol	As of	30 September	Cost per	EPS	Dividend per share			
Innovation 4.66%	Serirak H. 1.07%		Cost	Ownership	Fair value	share	Y2023	Y2023	9M24	
	Thonburi	Synphaet Hospital	589,000	10.00%	1,028,000	50.78	7.53	4.00	2.00	
Chaophya H. 8.41%	Rangsit H. 0.11%	Legacy Golf	197,260	10.00%	92,260	9.39	0.14	-	-	
Legacy Golf 21.03%	Synphaet H. 62.80%	Chaophya Hospital	78,863	7.69%	285,863	17.41	4.92	3.50	3.50	
		Innovation Technology	43,715	14.80%	43,715	29.54	1.92	0.50	0.75	
		Nawanakorn Medical	18,094	4.43%	18,094	10.89	(3.42)	-	-	
		Seriruk Hospital	10,000	8.20%	310,000	10.00	27.36	17.00	-	
		Thonburi Rangsit Hospital	1,000	10.00%	1,000	10.00	(1.22)	-	-	
		Total	937,932		1,778,932					

FINANCIAL DATA

(unit : million baht)



							HOSPITAL ISVW81
YE2017	YE2018	YE2019	YE2020	YE2021	YE2022	YE2023	3Q24
15,446	15,547	19,630	21,175	28,427	30,923	27,814	26,316
6,079	6,172	9,258	10,441	13,170	12,713	11,595	11,873
7,013	7,107	7,789	8,171	12,184	14,392	12,886	11,499
2017	2010	2010	2000	2001	2000	2002	2004
3017	3018	3019	3Q20	3Q21	3Q22	3Q23	3Q24
1,718	1,698	1,774	1,632	,1893	2,197	2,305	2,500
298	222	378	55	651	316	292	361
0.0227	0.0168	0.0286	0.0041	0.0479	0.0233	0.0215	0.0268
9M17	9M18	9M19	9M20	9M21	9M22	9M23	9M24
4,606	4,994	5,086	4,645	5,293	6,883	6,202	6,843
639	611	641	153	1,114	1,109	620	778
0.0486	0.0463	0.0486	0.0114	0.0820	0.0817	0.0457	0.0576
9M17	9M18	9M19	9M20	9M21	9M22	9M23	9M24
849	878	983	653	983	1,380	1,290	1,406
(1,209)	(573)	(2,627)	(1,089)	(1,378)	(593)	(142)	(644)
538	(441)	1,998	362	417	(828)	(1,176)	(789)
	115,446 6,079 7,013 3Q17 1,718 298 0.0227 9M17 4,606 639 0.0486 0.0486	15,44615,5476,0796,1727,0137,1073Q173Q181,7181,6982982220.02270.01689M179M184,6064,9946396110.04860.04639M179M18849878(1,209)(573)	115,446 15,547 19,630 6,079 6,172 9,258 7,013 7,107 7,789 3Q17 3Q18 3Q19 1,718 1,698 1,774 298 222 378 0.0227 0.0168 0.0286 9M17 9M18 9M19 4,606 4,994 5,086 639 611 641 0.0486 0.0463 0.0486 9M17 9M18 9M19 4,606 3.00483 0.0486 639 611 641 9M17 9M18 9M19 849 878 983 (1,209) (573) (2,627)	15,44615,54719,63021,1756,0796,1729,25810,4417,0137,1077,7898,1717,0137,1077,7898,1713Q173Q183Q193Q201,7181,6981,7741,632298222378550.02270.01680.02860.00419M179M189M199M204,6064,9945,0864,6456396116411530.04860.04630.04860.01149M179M189M199M20849878983653(1,209)(573)(2,627)(1,089)	15,44615,54719,63021,17528,4276,0796,1729,25810,44113,1707,0137,1077,7898,17112,1843Q173Q183Q193Q203Q211,7181,6981,7741,632,1893298222378556510.02270.01680.02860.00410.04799M179M189M199M209M214,6064,9945,0864,6455,2936396116411531,1140.04860.04630.04860.01140.08209M179M189M199M209M21849878983653983(1,209)(573)(2,627)(1,089)(1,378)	15,44615,54719,63021,17528,42730,9236,0796,1729,25810,44113,17012,7137,0137,1077,7898,17112,18414,3927,0137,1077,7898,17112,18414,3923Q173Q183Q193Q203Q213Q221,7181,6981,7741,632,18932,197298222378556513160.02270.01680.02860.00410.04790.02339M179M189M199M209M219M224,6064,9945,0864,6455,2936,8836396116411531,1141,1090.04860.04630.04860.01140.08200.08179M179M189M199M209M219M228498789836539831,380(1,209)(573)(2,627)(1,089)(1,378)(593)	15,44615,54719,63021,17528,42730,92327,8146,0796,1729,25810,44113,17012,71311,5957,0137,1077,7898,17112,18414,39212,8863Q173Q183Q193Q203Q213Q223Q231,7181,6981,7741,632,18932,1972,305298222378556513162920.02270.01680.02860.00410.04790.02330.02159M179M189M199M209M219M229M234,6064,9945,0864,6455,2936,8836,2026396116411531,1141,1096209M179M189M199M209M219M229M239M179M189M199M209M219M229M236498789836539831,3801,290(1,209)(573)(2,627)(1,089)(1,378)(593)(142)



Year/Period	YE2017	YE2018	YE2019	YE2020	YE2021	YE2022	YE2023	3Q24*
ROA (%)	9.45	7.97	7.96	4.24	9.66	7.29	5.37	6.68
ROE (%)	12.58	10.25	10.86	5.64	17.74	9.96	6.34	8.49
Net Profit (%)	17.00	13.18	14.45	8.50	24.78	17.34	12.38	13.48
Market Capital (million baht)	33,784	26,399	23,744	19,657	35,840	36,927	24,301	28,238.10
P/E	40.12	31.40	31.50	67.71	24.95	20.52	29.13	27.40
P/BV	4.96	3.70	3.12	2.60	3.50	2.56	1.93	2.44
Book value per share (baht)	0.52	0.54	0.58	0.57	0.75	1.06	0.93	0.85
Dividend Yield (%)	1.36	1.80	2.22	2.99	1.52	1.84	3.07	2.42

*Calculated from the market price at 2.08 baht per share (on 22 November 2024)

and the financial statements for the year ended 30 September 2024.



O1 BUSINESS OVERVIEW

02 3Q24 OVERVIEW

O3 FINANCIAL PERFORMANCE

O4 FORWARD OUTLOOK & ESG

ONGOING PROJECTS [VIBHAVADI HOSPITAL]



Project name : Vibhavadi Rama 2 รพ.วิก There Highway no. 35 Thonburi-Paktho (Rama 2)

Project value	: 1,200 million baht	Expected completion	: Within 2025				
Capacity	: 59 beds	Building area	: 27,000 sq m.				
Location	: Bang Nam Chuet sub-district, Mueang district, Samutsakhon						

Project name : Treasury Stock

Period	: Mar 4 – Sep 4, 2024
Budget	: 1,200 million baht
Maximum shares	: 540 million shares
% of issued shares	: 3.98%
Share purchased (until completion)	: 94.40 million shares
% of issued shares	: 0.6732%
Budget used	: 194.23 million baht
	(16.19%)
Status	: Completed

ONGOING PROJECTS [VBR GROUP]

			2		
Vi	hh:	ava	C	Ð	
				งยาบาลส	วิภาวดี

BRANCH	AREA (sq m.)	ESTIMATED COST	DESCRIPTION	PROGRESS
Laemchabang	34,000	690mb	ER, OPD, car park, hospital building	Bldg. A, B, C (Completed construction, utility adding in process) Bldg. D (EIA process)
Amatanakorn	34,000	600mb	14 fl. building	55%





FUTURE PROJECTS [VBR GROUP]

BRANCH	AREA (sq m.)	ESTIMATED COST	DESCRIPTION
Onnut	53,000	1,000mb	On hold
Borwin	19,000	400mb	On hold
Amatanakorn 2 (Phanat Nikhom)	20,000	800mb	EIA Project Submission in process



ONNUT







NEXT QUARTER

In 4Q24, we expect as follows;

VIBHA: net income to be significantly lower QoQ, and relatively the same YoY because of

- seasonally high number of patient in 3Q24
- gain on fair value measurement of financial assets in 3Q24

CMR: net income to be relatively lower both QoQ and higher YoY because of

- seasonally high number of patient in 3Q24
- lower dividend income in 4Q24

VBR: share profit to be relatively lower QoQ and significantly higher YoY, due to the the provisions for SSO recall in 4Q23

Overall: significantly lower net income QoQ and relatively the same YoY

NEXT YEAR

In 2025, we expect the total net income to be relatively higher than 2024 because of the following reasons;

VIBHA: higher registered beds starting in 3Q24, offset with loss from fixed costs of new hospital in the initial phase (Rama 2)

CMR: gradually improved revenue filling in the increased capacity from new hospital buildings

VBR: less impact from SSO recall and expected more on-time reimbursement for severe decease (DRG>2)

ESG : Sustainability Highlights

Green & Clean Hospital

- \Rightarrow Increase green area
- \Rightarrow Garbage and Waste Management
- \Rightarrow Applied for TGO's carbon footprint project

Half-year Recycling results

Recycled	GHG Emission
Waste (Kg)	Reduction (KgCO2
6,686.10	3,869.60





	solar cell usage		
	Period	kw	
	Year 2022	534,467	
	Year 2023	536,105	
	Jan-Jun 2024	266,274	
1			



Water and Wastewater Management

- Sensor faucets installation ⇒
- ⇔ **Regular inspection & maintenance** of the wastewater tank

ENK

Electricity Consumption Management

 \Rightarrow Solar cells \Rightarrow High-consumption electrical installation appliances time management

Solar coll usago

NM	ENT	GO	VER
	Vibhavad		

5-star / "Excellent" for 2023 Corporate Governance Rating (CGR) by Thai IOD, supported by SET





Certified member of Thai Private Sector Collective Action Against Corruption (CAC)

"Excellent" assessment for 2023 AGM quality by the Thai Investors Association



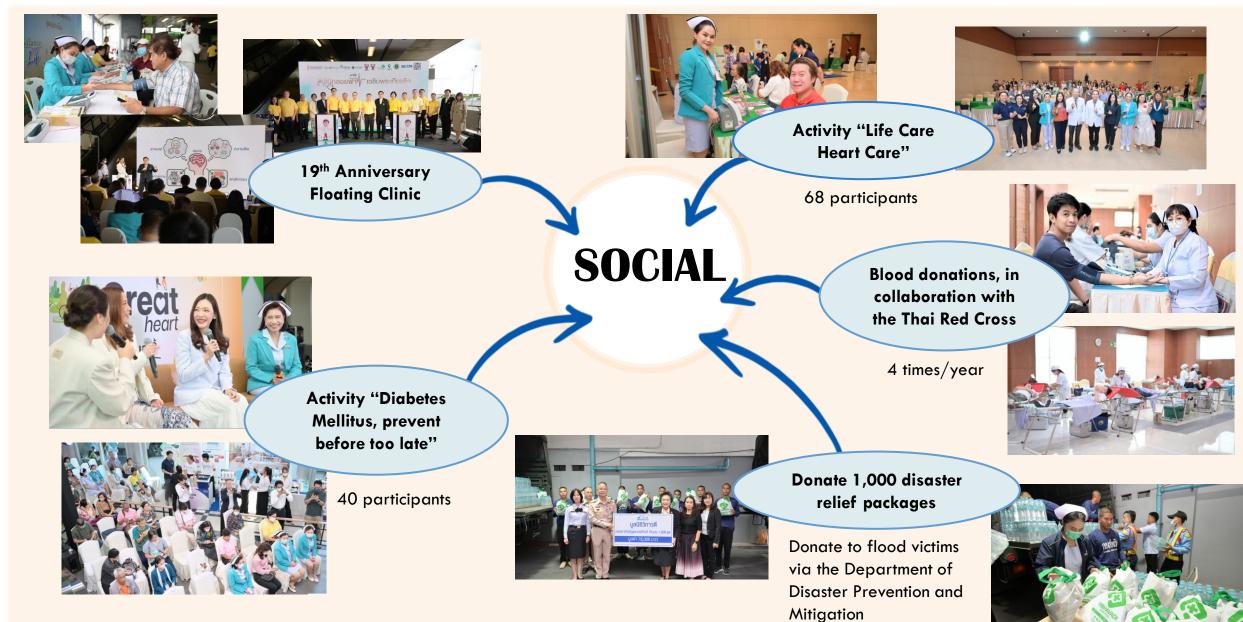


Newly renovated rooms



ESG : Sustainability Highlights





THANKS!



- Vibhavadi Hospital : www.vibhavadi.com 02-561-1111
- Investor Relations : ir@vibhavadi.com 02-561-1111 # 2444



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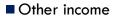
Appendix



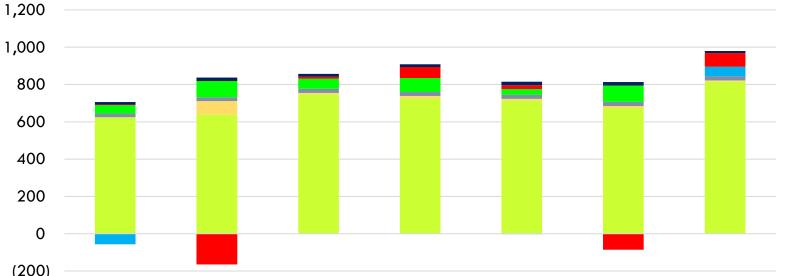
REVENUE COMPONENTS – VIBHA [BY TYPE OF SERVICE]

(unit : million baht)

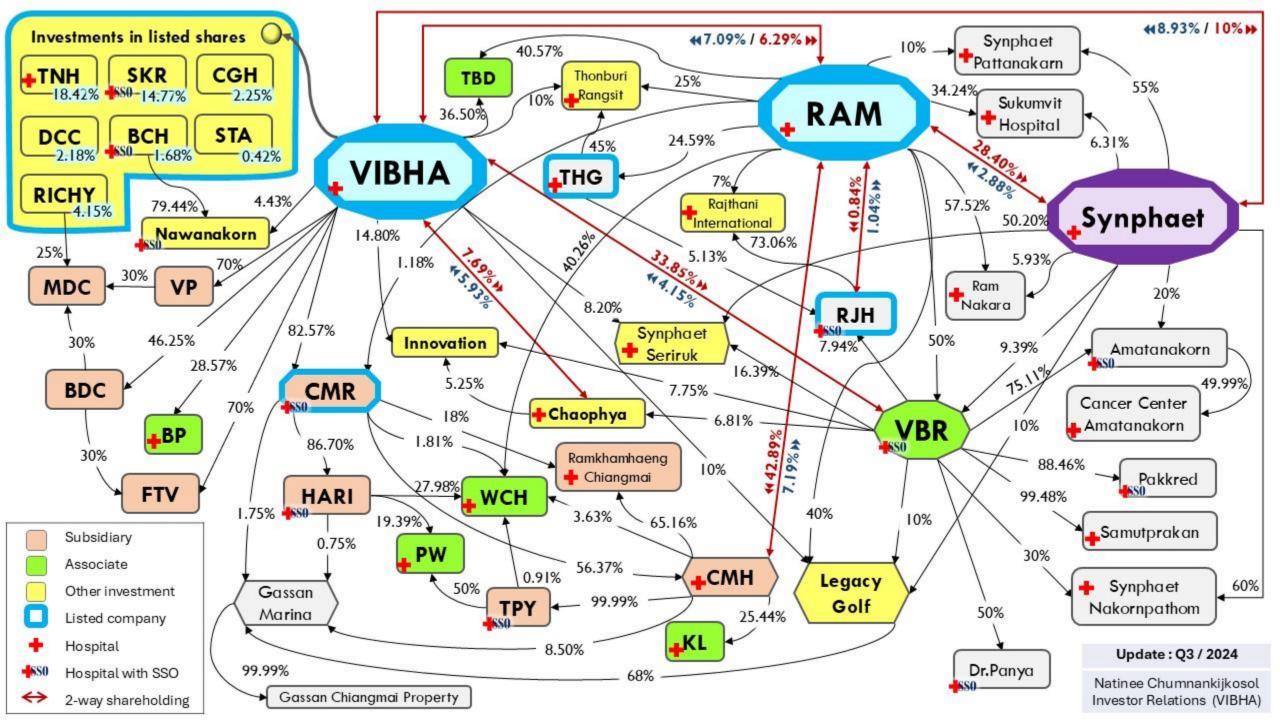




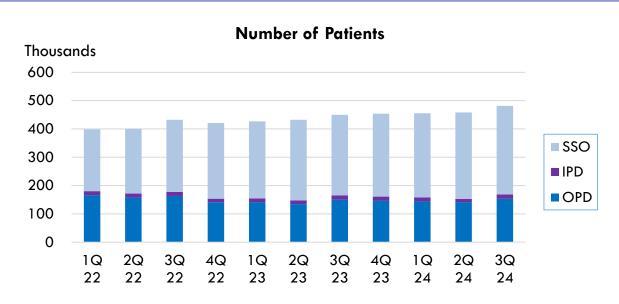
- Gain (loss) on revaluation of investments
- Dividend income
- Gain (loss) on sale of investments
- Rental and service income
- Vaccine Moderna
- Medical treatment (Covid-19)
- Medical treatment (general)



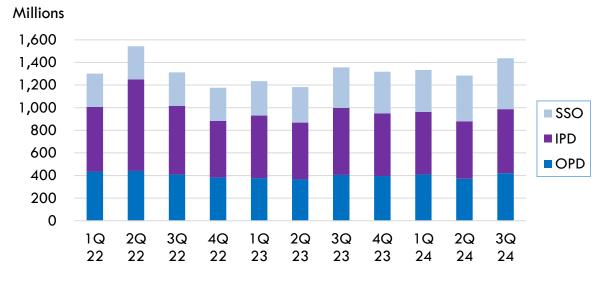
	Y 2022	Y 2023	1Q23	2Q23	3Q23	4Q23	1Q24	2Q24	3Q24
								·	
Medical treatment (general)	74.3%	88.5%	96.0%	94.9%	87.1%	79.8%	87.9%	92.7%	83.2%
Medical treatment (Covid-19)	8.0%	3.2%	0.4%	10.9%	1.0%	1.5%	1.1%	1.4%	0.7%
Vaccine Moderna	8.2%	-	-	-	-	-	-	-	-
Rental and service income	2.3%	2.7%	3.0%	3.0%	2.6%	2.3'%	2.7%	3.1%	2.4%
Other income	1.5%	2.0%	2.1%	2.8%	1.9%	1.5%	2.3%	2.6%	1.1%
Total operating income	3,263	2,976	658	751	793	774	764	725	856
Dividend income	8.5%	8.4%	6.9%	12.8%	6.3%	8.2%	3.7%	12.1%	5.2%
G (L) on sale of investments	-1.7%	-1.8%	-8.8%	-	-	-	-0.3%	0.0%	-
G (L) on revaluation of investments	-1.1%	-3.0%	0.4%	-24.5%	1.2%	6.6%	2.6%	-11.7%	7.2%
TOTAL REVENUE	3,461	3,087	649	672	857	908	813	728	979



PATIENTS & REVENUE [CMR GROUP]



Revenue



D • 1	Num	ber of Patie	nts	Revenue					
Period	OPD	IPD	SSO	OPD	IPD	SSO			
1Q22	41.7%	3.5%	54.7%	33.4%	43.9%	22.7%			
2Q22	39.5%	3.4%	57.1%	28.6%	52.5%	19.0%			
3Q22	37.7%	3.3%	59.0%	31.1%	46.4%	22.6%			
4Q22	33.5%	3.1%	63.5%	32.4%	42.6%	25.0%			
Total	38.0%	3.3%	58.6%	31.2%	46.7%	22.1%			
1Q23	33.0%	3.2%	63.8%	30.5%	44.9%	24.6%			
2Q23	31.1%	3.0%	65.9%	30.9%	42.5%	26.6%			
3Q23	33.3%	3.4%	63.4%	29.9%	43.7%	26.4%			
4Q23	32.3%	3.1%	64.5%	30.0%	42.0%	28.0%			
Total	32.4%	3.2%	64.4%	30.3%	43.3%	26.5%			
1Q24	31.7%	3.1%	65.3%	30.7%	41.6%	27.8%			
2Q24	30.6%	2.7%	66.7%	28.9%	39.6%	31.5%			
3Q24	31.8%	3.2%	65.0%	29.3%	39.4%	31.3%			
Total	31.4%	3.0%	65.7%	29.6%	40.2%	30.2%			





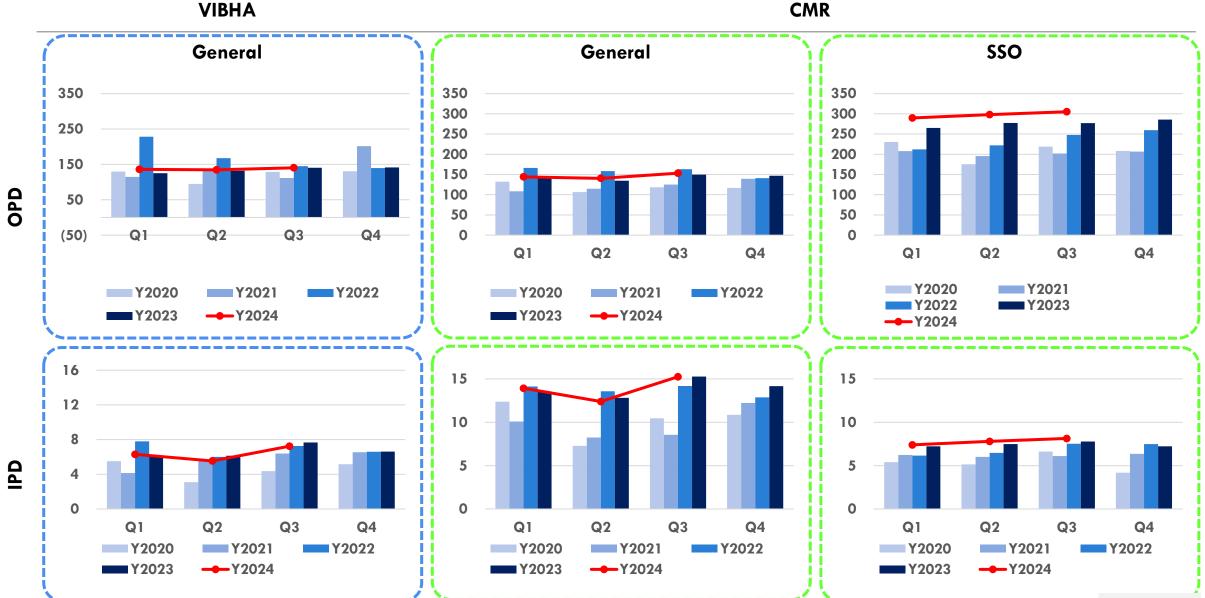
By Hospital	1Q22	2Q22	3Q22	4Q22	Y2022	1Q23	2Q23	3Q23	4Q23	Y2023	1Q24	2Q24	3Q24	9M24
LANNA	37.8%	36.5%	34.7%	30.7%	35.1%	33.8%	36.2%	35.0%	35.9%	35.2%	36.1%	38.2%	37.6%	37.3%
СМН	40.1%	32.1%	43.2%	47.3%	40.2%	48.6%	46.8%	46.6%	45.3%	46.8%	46.1%	43.1%	43.0%	44.0%
HARI	13.6%	24.5%	14.4%	14.7%	17.2%	10.3%	9.5%	11.1%	11 .9 %	10.8%	11.2%	11.2%	11.6%	11.3%
ТРҮ	8.5%	6.8%	7.7%	7.3%	7.6%	7.2%	7.5%	7.3%	6.9%	7.2%	6.5%	7.5%	7.8%	7.3%

By Payer	1Q22	2Q22	3Q22	4Q22	Y2022	1Q23	2Q23	3Q23	4Q23	Y2023	1Q24	2Q24	3Q24	9M24
Self-Pay	33.7%	30.6%	37.4%	38.7%	34.8%	38.5%	38.0%	39.0%	35.9%	37.8%	37.9%	36.2%	33.9%	35.9%
Corporate Contracts	6.1%	3.1%	2.8%	4.4%	4.0%	4.5%	3.8%	3.2%	8.4%	5.1%	4.3%	3.6%	4.1%	4.0%
Insurance	18.8%	16.3%	23.1%	25.4%	20.6%	25.0%	23.8%	26.3%	23.7%	24.7%	24.2%	20.6%	23.9%	23.0%
Covid-19	13.1%	22.8%	7.9%	-1.5%	11.4%	1.5%	2.5%	0.9%	1.4%	1.6%	1.2%	1.2%	1.0%	1.1%
SSO	22.7%	19.0%	22.6%	24.9%	22.1%	24.6%	26.6%	26.4%	25.2%	25.7%	27.8%	33.0%	31.3%	30.6%
Others	5.7%	8.3%	6.2%	8.1%	7.1%	5.9%	5.2%	4.2%	5.4%	5.2%	4.7%	5.4%	5.8%	5.3%

PATIENT TRENDS [VIBHA & CMR]

VIBHA

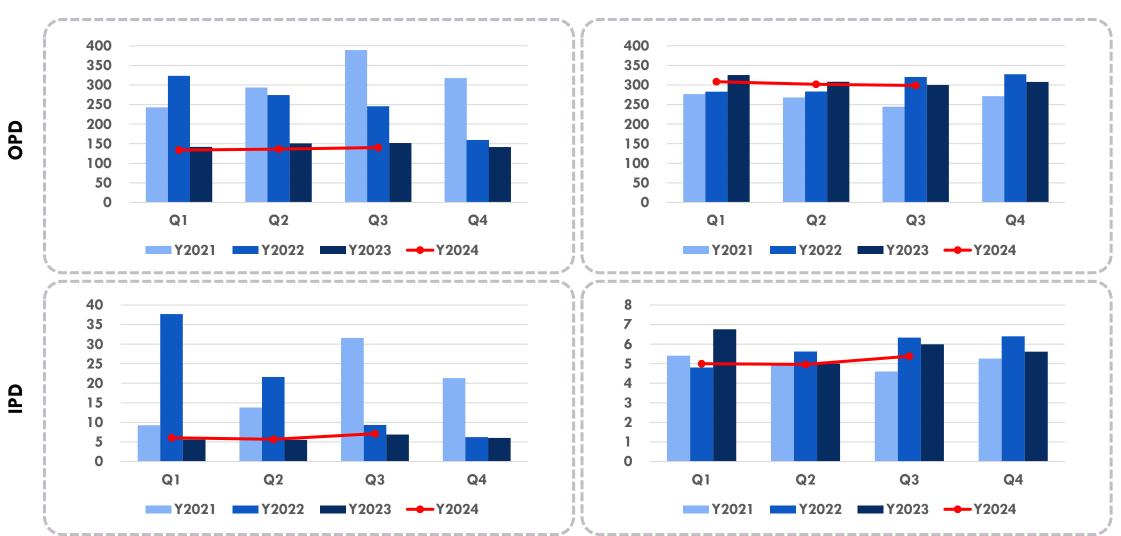
Vibhavadi



PATIENT TRENDS [VBR]



SSO



General

REGISTERED SSO INSURERS

